### 3Q FY2004 Consolidated Performance

(billions of yen, %)

|                  | OctDec., 2004<br>(3 months) |       | AprDec., 2004<br>(9 months) |       |     |
|------------------|-----------------------------|-------|-----------------------------|-------|-----|
|                  | Results                     | %     | Results                     | %     | YOY |
| Net Sales        | 143.4                       | 100.0 | 404.4                       | 100.0 | 107 |
| Cost of Sales    | 25.3                        | 17.6  | 75.7                        | 18.7  | 103 |
| Gross Profit     | 118.2                       | 82.4  | 328.8                       | 81.3  | 108 |
| R&D Expenses     | 19.5                        | 13.6  | 57.0                        | 14.1  | 113 |
| SG&A Expenses    | 71.9                        | 50.2  | 203.5                       | 50.3  | 108 |
| Operating Income | 26.7                        | 18.6  | 68.3                        | 16.9  | 104 |
| Ordinary Income  | 26.6                        | 18.5  | 69.8                        | 17.3  | 106 |
| Net Income       | 16.5                        | 11.5  | 44.1                        | 10.9  | 109 |

| EPS (Yen) | 57.5 | 153.3 | 111 |
|-----------|------|-------|-----|

## Sales of Major Products

| Product Name        | RegionU             | OctDec., 2<br>(3 months |           | AprDec., 20<br>(9 months |         |
|---------------------|---------------------|-------------------------|-----------|--------------------------|---------|
|                     | _                   | Results                 | YOY       | Results                  | YOY     |
| Aricept             | Total               | 45.7                    | 131       | 122.0                    | 118     |
| Alzheimer's Disease | Japan               | 9.9                     | 125       | 27.2                     | 126     |
| Treatment           | U.S.                | 27.3                    | 134       | 71.5                     | 114     |
|                     | Millions of Dollars | 257                     | 137       | 659                      | 121     |
|                     | Europe              | 7.8                     | 130       | 21.2                     | 122     |
|                     | Asia                | 0.7                     | 112       | 2.1                      | 114     |
| Aciphex/            | Total               | <b>3.60</b> .60         | 0.60.60.6 | 0.60. <b>69</b> 9 Tj     | 14408 - |
| Aciphex/<br>Pariet  | Japan               | 6.6                     | 115       | 14.9                     | 129     |
| Proton Pump         | U.S.                | 27.3                    | 102       | 79.2                     | 98      |
| Inhibitor           | Millions of Dollars | 257                     | 105       | 729                      | 104     |
|                     | Europe              | 1.6                     | 75        | 5.2                      | 94      |
|                     | Asia                | 0.6                     | 116       | 1.5                      | 127     |
|                     |                     |                         |           |                          |         |

## Sales to Customers by Geographic Area

| OctDec., 2004 | AprDec., 2004 |
|---------------|---------------|
| (3 months)    | (9 months)    |
|               |               |

|                 |       |     |       | 7.3   | 111 |
|-----------------|-------|-----|-------|-------|-----|
| Asia and others | 2.9   | 116 | 8.6   | 2.1   | 120 |
| Overseas        | 70.9  | 119 | 198.5 | 49.1  | 111 |
| Total           | 143.4 | 110 | 404.4 | 100.0 | 107 |

|                 |       |     |       |       | 0.6 |
|-----------------|-------|-----|-------|-------|-----|
| Asia and others | 0.6   | 102 | 1.8   | 2.5   | 126 |
| Overseas        | 13.8  | 131 | 37.4  | 51.1  | 124 |
| Sub-total       | 28.3  | 112 | 73.1  | 100.0 | 102 |
| Elimination     | (1.6) |     | (4.8) |       |     |
| Total           | 26.7  | 107 | 68.3  |       | 104 |

### Performance of Eisai Inc.

|  |     |       |     |       | %     | YOY |
|--|-----|-------|-----|-------|-------|-----|
| Net Sales                                | 543 | 100.0 | 124 | 1,481 | 100.0 | 117 |
| Aricept                                  | 257 | 47.2  | 137 | 659   | 44.5  | 121 |
| Aciphex                                  | 257 | 47.4  | 105 | 729   | 49.2  | 104 |
| Zonegran                                 | 20  | 3.7   | -   | 76    | 5.1   | -   |
| Operating Income                         | 37  | 6.7   | 169 | 83    | 5.6   | 130 |
| Net Income                               | 23  | 4.3   | 176 | 52    | 3.5   | 135 |
| Operating Income (Pre-royalty deduction) | 114 | 21.0  | 155 | 287   | 19.4  | 134 |

# Upward Revision of Sales Target for *Aricept*(10 Billion Yen in US and EU)

### Sales of Aricept

(billions of yen, %)

|                 | AprJun.<br>2004<br>(3 months) | AprSep.<br>2004<br>(6 months) | AprDec.<br>2004<br>(9 months) | FY2004<br>Target |
|-----------------|-------------------------------|-------------------------------|-------------------------------|------------------|
| Sales           | 34.4                          | 76.3                          | 122.0                         | 164.0            |
| YOY             | 106                           | 111                           | 118                           | 116              |
| Percent of Goal | 21.0                          | 46.5                          | 74.4                          | 100.0            |

### Consolidated Free Cash Flow

(billions of yen)

|                                |         | Cash Flow from perating Activities |         | Capital<br>Expenditures |         | Free Cash Flow         |  |
|--------------------------------|---------|------------------------------------|---------|-------------------------|---------|------------------------|--|
|                                | Results | Increase<br>(Decrease)             | Results | Increase<br>(Decrease)  | Results | Increase<br>(Decrease) |  |
| AprDec.,<br>FY2002<br>9 months | 25.7    | (9.0)                              | 18.6    | 3.8                     | 7.1     | (12.9)                 |  |
| AprDec.,<br>FY2003<br>9 months | 49.6    | 23.9                               | 17.4    | (1.3)                   | 32.2    | 25.1                   |  |
| AprDec.,<br>FY2004<br>9 months | 53.0    | 3.4                                | 29.6    | 12.2                    | 23.4    | (8.8)                  |  |

Free cash flow is herein defined as cash flow from operations after deduction of CAPEX.

## Regulatory and Licensing Achievements



## Advances in Development Phase\*

|                          | Description   | Stage                   |
|--------------------------|---|-------------------------|
| TVP-1012<br>(rasagiline) | Additional indication for Alzheimer's disease               | Phase II initiated (US) |
| E7389                    | Cancer treatment, breast cancer, non-small cell lung cancer | Phase II initiated (US) |

#### Phase I

|       | Description  | Stage                  |
|-------|--|------------------------|
| E3024 | Diabetes treatment DPP (dipeptidyl peptidase) IV inhibitor | Phase I initiated (JP) |

## Life Cycle Management of Aricept and Pariet

#### **Pursuit of Additional Indications**

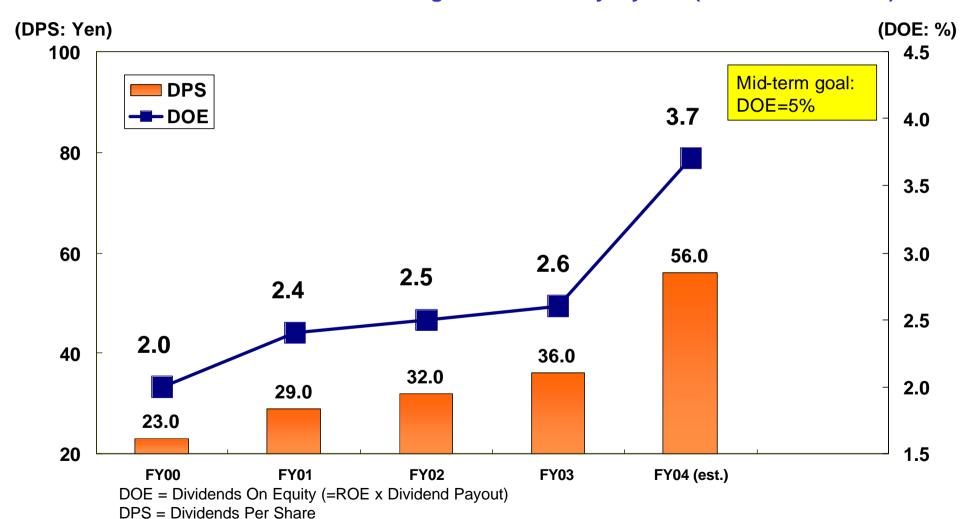
| Product | Mechanism                              | Description                                     | Region   | Stage   |
|---------|--|---|----------|---|
| Aricept | Acetylcholin-<br>esterase<br>Inhibitor | Vascular Dementia                               | US<br>EU | Submit additional data in the US and resubmit in the EU in FY2005 |
|         |  | Severe AD                                       | US       | Phase III in progress   |
|         |  | Severe AD                                       | JP       | Phase II in progress  |
|         |  | Dementia Associated with<br>Parkinson's Disease | EU       | Phase III in progress   |
|         |  | Mild Cognitive Impairment                       | US       | Phase III in progress   |
|         |  | Migraine Prophylaxis                            | US<br>EU | Phase II in progress  |
| Pariet  | Proton Pump<br>Inhibitor               | Eradication of <i>H. pylori</i>                 | JP       | Submission in preparation (Filing expected in the end of FY2004)  |
|         |  | Non-erosive GERD                                | JP       | Phase III in progress   |

### Revision of Dividends

|  | Interim<br>Dividends<br>(Actual<br>Payout) | Year-End<br>Dividends | Annual<br>Total<br>Dividends | DOE    |
|--|--|-----------------------|------------------------------|--------|
| Previous Fiscal<br>Period Ended<br>March 2004<br>(Actual Payout) | 18 yen                                     | 18 yen                | 36 yen                       | 2.6%   |
| Previous Forecast  | 21 yen                                     | 21 yen                | 42 yen                       | 2.7%   |
| (Oct. 29, 2004)  |  | (est.)                | (est.)                       | (est.) |
| Revised Forecast   | 21 yen                                     | 35 yen                | 56 yen                       | 3.7%   |
| (Feb. 2, 2005)   |  | (est.)                | (est.)                       | (est.) |

### **Dividend Policy**

#### Accelerate achievement of targeted DOE 3% by 2 years (from FY06 to FY04)



\*As for FY04 (est.), upward revisions were made: DOE (from 2.7 to 3.7) & DPS (from 42 to 56)

<sup>15</sup> 

### Financial Forecast for FY2004

(billions of yen, %)

|                  | FY2003<br>Results | FY2004<br>Estimates | YOY |
|------------------|-------------------|---------------------|-----|
| Net Sales        | 500.2             | 530.0               | 106 |
| R&D Expenses     | 69.0              | 76.0                | 110 |
| Operating Income | 83.1              | 87.0                | 105 |
| Net Income       | 50.1              | 54.0                | 108 |
| EPS (Yen)        | 172.1             | 188.1               | 109 |
| Dividends (Yen ) | 36.0              | 56.0                |     |
| DOE (%)          | 2.6               | 3.7                 |     |